

### **Advanced Hands-On Learning:**

Alfred State will enhance and expand handson learning opportunities across the student experience by keeping pace with industry, entrepreneurship, and advancements in technology and research.

#### **Inclusion and Belonging:**

Alfred State will recruit and retain a diverse community of students, faculty, and staff in a welcoming environment that appreciates differences, creates access, prioritizes equity, nurtures a sense of belonging, and supports the health and safety of our campus community.

## **Team Investment and Professional Growth:**

Alfred State will invest in and professionally develop high-quality faculty and staff in a mutually beneficial manner that acknowledges and values all contributions to the overall success of the college.

#### **Partnerships and Impact:**

Alfred State will create mutually beneficial partnerships with industry, educational organizations, foundations, and federal and state funding agencies to foster new economic development and educational opportunities with expanded community engagement and sustainability.

#### **Student Development and Support:**

Alfred State will provide its students with the necessary support to develop academically, personally, and professionally; to achieve well-being and become successful graduates, leaders, and citizens.

# Campus Renewal and Resource Optimization:

Alfred State will enhance campus technology and facilities, and employ other strategies to align resources efficiently – identifying and maximizing new revenue streams while prioritizing initiatives to best capitalize on investments.

#### **Enrollment and Recruitment:**

Alfred State will sustain and strengthen enrollment while maintaining strong academic standards. Through excellent academic offerings, a vibrant student life program, and a commitment to equity and access, Alfred State will attract, recruit, and enroll students in a caring college community focused on personal and academic success.

